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July 31, 2003

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Marlene H. Dortch Secretary Office of the Secretary Federal Communications Commission 445 12<sup>th</sup> Street, SW Washington, DC 20554

JUL 3 1 2003

FEDERAL COMMUNICATIONS COMMISSION
OFFICE OF THE SECRETARY

Re: Consolidated Application of General Motors Corporation, Hughes Electronics Corporation, and The News Corporation Limited for Authority to Transfer Control (MB Docket No. 03-124) — Gemstar – TV Guide's Response to Media Bureau Letter of July 15, 2003

Dear Ms. Dortch:

This letter and several attachments constitute the **Public Inspection** version of the response of Gemstar – TV Guide International, Inc. ("Gemstar," "Gemstar – TV Guide," or "GTVGI") to the Media Bureau Chief's letter of July 15, 2003 to Gemstar requesting responses to certain "Discovery Requests" in connection with the instant proceeding. The Commission staff met with representatives of Gemstar and NewsCorp. on July 17, 2003 to clarify and limit the scope of the July 15 letter. See ex parte letter filed by William M. Wiltshire, July 18, 2003.

Certain portions of Gemstar – TV Guide's narrative and data responses and accompanying documents that contain commercially sensitive business information that is not publicly available have been designated as "Confidential" under the [First] Protective Order adopted on May 21, 2003, and are being submitted separately with their own cover letter. Additionally, certain proprietary and very competitively sensitive materials relating to specific contracts, business planning, patented technology, and the like, and warranting enhanced

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confidential protection, have been designated "Highly Confidential" under the Second Protective Order adopted by the Media Bureau on July 21, 2003, and are being transmitted as a separate submission with their own cover letter.

The Confidential and Highly Confidential submissions' cover letters, each in a form suitable for Public Inspection (i.e., cover letters for labeled "the Redacted Confidential Filing" and "the Redacted Highly Confidential Filing") are being filed contemporaneously with the instant letter and attachments. (As you will see, the entirety of the Confidential and Highly Confidential documents have been redacted out, but we are not including blank pages showing only Bates numbers.)

If you have any question regarding this submission, please contact me at your earliest convenience at (202) 637-8679.

Very truly yours,

David J. Saylor

Counsel for Gemstar – TV Guide International, Inc.

Enclosures (2 sets)

Cc w/ encls (2 sets):

Marcia Glauberman Linda Senecal

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Consolidated Application of General Motors Corporation, Hughes Electronics Corporation, and The News Corporation Limited for Authority to Transfer Control (MB Docket No. 03-124)

## Gemstar-TV Guide's Responses to Media Bureau Discovery Requests of July 15, 2003

1. Identify each video programming network distributed in the U.S. that your company owns, controls, or in which it has an interest and for each such network state, separately for each year from 2000 through the present:

#### Response:

Gemstar owns three such networks: TV Guide Channel, EPG, Jr (a text-only guide), and TV Games (TVG).

- a. the MVPD systems that distribute the network, and as to each identify:
  - 1) the geographic areas in which it distributes the network,

## Response:

For TV Guide Channel, see documents stamped GTVGI 000738-919. For EPG, Jr, see GTVGI 000920-943. For TVG, see GTVGI 000944-971.

Note: For "geographic area," Gemstar has used the city and state of the principal community in the MVPD system.

2) the date when the network was first carried,

## Response:

For TV Guide Channel, see GTVGI 001426-1476. For EPG Jr., see GTVGI 1476-1482.

Note: The information Gemstar is able to provide is based on records as to when the MVPD system was first billed. Generally, this first billing date should be an

1

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accurate reflection of when the service was first received by the MVPD. As explained to the FCC staff on July 17, 2003, first billing date data for the period prior to January 1, 1999 comes from the legacy billing system and may be less accurate than more recent data.

3) all periods of time in which the MVPD's right to carry the network lapsed,

## Response:

With respect to all three networks, see GTVGI 001003.

4) the date of expiration of the contract under which the network is currently distributed,

## Response:

For TV Guide Channel, see GTVGI 000972-994. For EPG, Jr., see GTVGI 000995-998. For TVG, see GTVGI 000999-1002.

5) the number of subscribers to that MVPD who received the network,

#### Response:

For TV Guide Channel, see GTVGI 000738-919. For EPG Jr, see GTVGI 000920-943. For TVG, see GTVGI 000944-971.

6) total revenues received by the company from the MVPD provider in exchange for distribution of the network and total revenue categorized by subscription fees, launch fees, and other sources of revenue (with a brief description),

## Response:

With respect to calendar years 2000 and 2001 (as discussed with the FCC staff on July 15, 2003), Gemstar is able to derive from its records annual license fee revenue attributable to each of Gemstar's Top 10 MSOs. For TV Guide Channel (see GTVGI 001348). For EPG Jr. (also see GTVGI 001348). There were no Top 10 MSO revenues for TVG in those years (see GTVGI 001348).

For more recent periods (as discussed), Gemstar is able to provide by MVPD system license fee revenue and ancillary revenue. With respect to TV Guide Channel in 2002, see GTVGI 001349-1384; and in first six months of 2003, see GTVGI 001390-1420. As for EPG Jr. in 2002, see GTVGI GTVGI 001385-1389, and in first six months of 2003, see GTVGI 001421-1425.

7) the number of advertising minutes made available for use by the MVPD,

## Response:

For all three networks, see GTVGI 001004.

8) incremental cost of distributing the network to the specific MVPD system.

## Response:

For all three networks, see GTVGI 001005.

- b. total revenues categorized by:
  - 1) subscription fees,
  - 2) advertising revenues,
  - 3) other sources of revenue (with a description).

## Response:

For all three networks, see GTVGI 001483.

- c. for each DMA, the viewer rating and share by:
  - 1) all persons,
  - 2) persons aged 18-34,
  - 3) persons aged 35-49,
  - 4) persons aged 50 or higher.

#### Response:

As discussed with the FCC staff on July 17, 2003, TVG and EPG Jr are not measured by Nielsen and therefore no viewer rating or share information is available for those services. With respect to TV Guide Channel, Gemstar does not have complete DMA data from Nielsen. Instead, Gemstar is able to provide

viewership data for TV Guide Channel for Gemstar's coverage area and nationally. See GTVGI 001616-1652.

- d. costs categorized by:
  - 1) total costs,
  - 2) total variable costs,
  - 3) average total cost,
  - 4) average variable cost.

## Response:

With respect to all three networks, see GTVGI 001484.

- 2. For each video programming network identified in response to question II.1 [sic], state:
  - a. the launch date,

#### Response:

With respect to TV Guide Channel, predecessor Prevue Channel was launched in 1988 and the name was changed to TV Guide Channel in 1999.

EPG Jr was launched in early 1985.

TVG was launched on June 15, 1999.

Same information is set forth in GTVGI 001653.

b. the company's cost to develop or launch the network, including a description and quantification of each major category of costs,

## Response:

Because TV Guide Channel and EPG Jr were launched so long ago, detailed launch costs are not readily available. Major cost components include: transmission, programming, compensation, marketing/research, G&A, and capital expenditures.

For launch costs of TVG, see GTVGI 001653.

c. the total number of MVPD subscribers who received the network during each year from launch to present.

## Response:

See GTVGI 001653.

3. Provide all plans, analyses, assessments or considerations of plans to modify, terminate or enter into new exclusive distribution arrangements for video programming networks, electronic program guides, or interactive program guides produced since January 1, 2000.

#### Response:

See GTVGI 001006.

- 4. Identify separately for each electronic program guide and interactive program guide product offered or sold by Gemstar-TV Guide for each quarter from June 30, 2000, to the present:
  - a. the number of subscribers to MVPD providers carrying the product,
  - b. the number of MVPD subscribers with access to the product,

#### Response for a. and b.:

With respect to TV Guide Channel, see GTVGI 001104-1111 (as of 6/30/00), 001120-1129 (9/30/00), 001138-1147 (12/31/00), 001156-1166 (3/31/01), 1175-1185 (6/30/01), 001194-1203 (9/30/01), 001213-1222 (12/31/01), 001232-1241 (3/31/02), 001251-1260 (6/30/02), 001270-1279 (9/30/02), 001289-1298 (12/31/02), 001308-1318 (3/31/03), 001328-1338 (6/30/03).

With respect to TV Guide Interactive, see GTVGI 001112-1115 (as of 6/30/00), 001130-1134 (9/30/00), 001148-1152 (12/31/00), 001167-1171 (3/31/01), 1186-1190 (6/30/01), 001204-1209 (9/30/01), 001223-1228 (12/31/01), 001242-1247 (3/31/02), 001261-1266 (6/30/02), 001280-1286 (9/30/02), 001299-1305 (12/31/02), 001319-1325 (3/31/03), 001339-1345 (6/30/03).

With respect to EPG Jr, see GTVGI 001116-1119 (as of 6/30/00), 001135-1137 (9/30/00), 001153-1155 (12/31/00), 001172-1174 (3/31/01), 1191-1193 (6/30/01), 001210-1212 (9/30/01), 001229-1231 (12/31/01), 001248-1250 (3/31/02), 001267-1268 (6/30/02), 001287-1288 (9/30/02), 001306-1307 (12/31/02), 001326-1327 (3/31/03), 001346-1347 (6/30/03).

Note: Where several MVPDs have a common MVPD owner, a total for the latter is also shown. (It is shaded in the documents.)

Note: For the portion of this response relating to TV Guide Channel and EPG Jr, Gemstar defined subscribers having "access to the product" as being all the basic subscribers of that MVPD. Gemstar used Nielsen data from the closest available time period for the number of basic subscribers. For some MVPDs, including SMATV and MMDS, no Nielsen data is available.

Note: For the portion of this response relating to TV Guide Interactive, Gemstar defined subscribers having "access to the product" as being the number of that MVPD's digital subscribers, regardless of what set-top box types are deployed. There being no Nielsen data as to each MVPD's digital subscribers, Gemstar relied upon press releases and SEC filings for the digital subscriber numbers.

- c. the name of all competing electronic and interactive programming guide products and for each, provide:
  - 1) the number of subscribers to MVPD providers carrying the product,
  - 2) the number of MVPD subscribers with access to the product,
  - 3) identify any ownership interests such competing provider has in any MVPD or video programming provider,
  - 4) the source from which the competing provider obtains program listings data.

## Response:

For this response, Gemstar has developed a document broadly estimating the number of MVPD subscribers served by competing electronic and interactive programming guide products. See GTVGI 001654-1655.

5. Identify separately for each electronic program guide and interactive program guide product offered or sold by Gemstar-TV Guide:

## Response:

Currently Gemstar offers three such guides or guide products to MVPD systems: TV Guide Channel, EPG, Jr. (a text-only guide), and TV Guide Interactive.

a. the MVPD systems that currently distribute the products, and as to each identify:

## Response:

Each such MVPD system, as of 6/30/03, is listed for TV Guide Channel (see GTVGI 001007-1044), EPG, Jr. (see GTVGI 001045-1047), and TV Guide Interactive (see GTVGI 001048-1078).

1) the geographic areas in which the product is provided to subscribers,

## Response:

TV Guide Channel (see GTVGI 001007--1044), EPG, Jr. (see GTVGI 001045-1047), and TV Guide Interactive (see GTVGI 001048-1078).

2) the date when the product was first carried,

## Response:

For TV Guide Interactive, see GTVGI 001546-1595.

3) all periods of time in which the right to carry the product lapsed,

## Response:

For all three, see GTVGI 001087.

4) the date of expiration of the contract under which the product is distributed,

## Response:

For TV Guide Interactive customer contracts active as of 12/31/02 (see GTVGI 001079) and as of 6/30/03 (see GTVGI 001083-1086).

5) the number of MVPD subscribers,

## Response:

TV Guide Channel (see GTVGI 001007--1044), EPG, Jr. (see GTVGI 001045-1047), and TV Guide Interactive (see GTVGI 001048-1078).

6) the number of MVPD subscribers who have access to the product,

#### Response:

TV Guide Channel (see GTVGI 001007-1044), EPG, Jr. (see GTVGI 001045-1047), and TV Guide Interactive (see GTVGI 001048-1078).

7) total revenues received in exchange for distribution of the product and total revenue should be further categorized by subscription fees, launch fees, advertising revenue, and other sources of revenue (with a brief description),

## Response:

With respect to TV Guide Interactive for calendar 2002, see GTVGI 001485-1519, and for first half of calendar 2003, see GTVGI 001520-1545.

8) the quantity and percentage of advertising made available for sale by the MVPD provider,

## Response:

For all three, see GTVGI 001087.

9) incremental cost of distributing the network to the specific MVPD system.

## Response:

For TV Guide Interactive, see GTVGI 001-87. For TV Guide Channel and EPG Jr., see Response to 1.a.8., *supra*.

- b. current costs categorized by:
  - 1) total costs
  - 2) total variable costs
  - 3) average total cost
  - 4) average variable cost

## Response:

Separately for calendar year 2002 and for calendar year to date June 30, 2003, for TV Guide Interactive, TV Guide Channel, and EPG Jr., see GTVGI 001088.

- 6. Identify separately for each granted, pending, or licensed patent used in an electronic program guide or interactive program guide product sold, or under development, by Gemstar-TV Guide:
  - a. the owner,

#### Response:

See GTVGI 001089-1090, GTVGI 001092-1095

b. all known licensees,

#### Response:

For other than MVPDs, see GTVGI 001090. For MVPDs, GTVGI 001091, and also the Response to Request 5.a.1. relating to MVPDs with TV Guide Interactive (GTVGI 001048-1078).

c. the status and expiration date of the patent,

## Response:

See GTVGI 001092-1095.

d. the products that use the patent,

## Response:

See GTVGI 001091.

e. a description of any litigation, past or present, involving the patent, including a description of the outcome or current status of the litigation.

## Response:

See GTVGI 001096-1103.

7. Provide all surveys, studies, analyses, and other documents produced since January 1, 2001 regarding consumer usage and attitudes toward electronic and interactive program guides and substitution between these products and alternatives, including, but not limited to, newspaper, magazine, and internet-based program schedules and information.

## Response:

The search of Gemstar's TV & Cable Group Research Department revealed a number of responsive documents submitted herewith. See GTVGI 000001-737.

- 8. Identify all competing producers of program listings data, and for each state:
  - a. the share of the competing producer of program listings data in:
    - 1) printed program listings
    - 2) program listings delivered via electronic program guides
    - 3) program listings delivered via interactive program guides

## Response:

Some information regarding principal competitor Tribune Media Services, and also TV Data which Tribune Media Services acquired in 2001, is set forth in the accompanying documents. See GTVGI 001658-1660, as well as GTVGI 001596-1607, 001661, and 001662-1665.

b. the differences between the competing program listings data and Gemstar-TV Guide program listings data.

## Response:

See GTVGI 00001658-1660, as well as GTVGI 001596-1607, 001661, and 001662-1665.

9. Provide all surveys, studies, analyses, and other documents produced since January 1, 2001 regarding consumer usage and attitudes toward electronic and interactive program guides and substitution between these products and alternatives, including, but not limited to, newspaper, magazine, and internet-based program schedules and information.

#### Response:

Identical to Request 7. See Response to 7.

## **Definitions**

For purposes of responding to these requests,

- 1. The phrase "Gemstar-TV Guide" means Gemstar-TV Guide International, Inc., its subsidiaries and any affiliate in which it or a subsidiary owns a 10% or greater interest.
- 2. The term "MVPD" means, and information shall be provided separately for:
  - a. the local distribution of video programming through terrestrialbased cable transmission facilities by a cable operator or broadband service provider,
  - b. direct broadcast satellite and direct-to-home services that transmit video programming directly from one or more satellites to subscribers,
  - c. the local distribution or provision of video programming through any other means including, but not limited to, MMDS, SMATV, OVS, and facilities of common carrier telephone companies or their affiliates.

- 3. The phrase "video programming" means all services, channels, or networks (including interactive capabilities) delivered downstream, and, where applicable, upstream, via satellite, coaxial cable, fiber optic transmission, terrestrial microwave, or other distribution technology to and from end-user customers and subscribers whether in analog or digital format and information shall be provided separately for:
  - a. the delivery or sale of video programming to MVPD providers,
  - b. the acquisition or purchase of video programming by MVPD providers,
  - c. the distribution of broadcast TV signals to MVPD providers for retransmission to their subscribers pursuant to a retransmission consent or must-carry election by the broadcaster.
- 4. The phrase "MVPD system" means the area served by a single headend belonging to a wireline MVPD provider such as, but not limited to, a cable system, open video system, or broadband service provider.
- 5. The phrase "interactive program guide" means an on-screen listing of television program information with interactive functions that enable viewers to navigate through television programming schedules and/or select programming services. An example of this product would be the TV Guide Interactive product.
- 6. The phrase "electronic program guide" means an on-screen listing of television program information that lacks interactive functionality. An example of this product would be the scrolling program guide of the TV Guide Channel network.
- 7. The phrase "program listings data" means a collection of information on the time, channel, duration, and/or content of video programming.
- 8. The phrase "surveys, studies, analyses, and other documents" means final and draft plans, reports, and other such documents, but not information discussions and comments such as e-mails and notes.

# Documents listed below as Confidential and Highly Confidential were redacted in their entirety:

Bates Ranges	Document Status
000001 - 000737	Confidential Not for public inspection
000738 - 001088	Highly Confidential Not for public inspection
001089 - 001595	Highly Confidential Not for public inspection
001596 - 001607	Confidential Not for public inspection
001608 - 001615	Bates Range Intentionally Not Used
001616 - 001652	Confidential Not for public inspection
001653 - 001655	Highly Confidential Not for public inspection
001656 - 001657	Bates Range Intentionally Not Used
001658 - 001660	Confidential Not for public inspection
001661 - 001665	For Public Inspection

## Tribune Media Services Acquires Television Interactive Programming Guide Application and Patent Portfolio

Chicago, IL, July 22, 2003 — Tribune Media Services (TMS) announced today that it has acquired a television interactive programming guide (IPG) application and a significant patent portfolio related to IPGs and other interactive television services from iSurfTV. Financial terms were not disclosed. TMS is a subsidiary of Chicago-based Tribune Company (NYSE: TRB).

Acquiring these assets will enable TMS to offer an IPG application to the global interactive television marketplace. The acquisition complements TMS' current passive electronic programming guide (PPG) application, its monthly and weekly cable, satellite and Sunday newspaper magazine print guides and its online Zap2it.com consumer entertainment guides and affiliate sites.

"Innovation in the IPG sector is crucial to the development of the digital television market," said David D. Williams, TMS President and CEO. "We're particularly pleased to have acquired this technology because its innovative approach to graphical information display will enable interactive television providers to give their IPGs a new and more effective appearance. Combined with our other entertainment information capabilities, this acquisition enables us to address the full spectrum of the television industry's consumer guide needs - in print, online and on-screen."

TMS' new IPG application has been certified by Motorola-owned ACADIA Application Integration Center, a required process before most cable operators will deploy an interactive TV product. The patent portfolio includes nine U.S. patents and 83 pending patent applications in the U.S., along with 20 international applications. The patent portfolio covers the IPG functionality, as well as functionality related to personal video recorders, three dimensional displays, t-commerce and other technology central to the development of interactive television navigation products.

In the US and around the world, TMS is equipped to provide both passive and interactive guide solutions that meet the needs of cable and satellite operators and consumer device manufacturers. The flexibility of TMS' technology and its strong service orientation enable TMS customers to implement the functions that are most important to them, giving them a great degree of control over their guides. TMS' innovative IPG application affords interactive television providers the ability to customize the look and feel of the IPG and to promote their brand. The application's sophisticated 3-D technology significantly enhances the interactive guide experience for the end consumer.

#### **About Tribune Media Services**

Tribune Media Services (TMS) is a leading domestic and international provider of information and entertainment products for print, electronic and on-air media. TMS distributes television and movie listings and related editorial content under the TMS and Zap2it brands; syndicates and licenses comics, features and opinion columns; creates and syndicates a variety of on-line information products; licenses editorial content from national periodicals; and manages national advertising networks. Through its Knight Ridder/Tribune partnership, TMS also markets news and features, information graphics and multimedia content. Headquartered in Chicago, with offices in Los Angeles, New York, Denver, Dallas, Houston, Glens Falls, N.Y., Milwaukee, Toronto, London and Hong Kong. TMS is a subsidiary of Tribune Company (NYSE: TRB). For more information about TMS and its products and services, visit http://www.TMS.Tribune.com.

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February 2, 2003 Sunday THREE STAR EDITION

**SECTION:** ARTS, Pg. I1

LENGTH: 1143 words

**HEADLINE: TV guides** Glens Falls is an improbable middleman in the neverending effort to reach its audience

BYLINE: Mark Mcguire; Staff Writer

#### **BODY:**

GLENS FALLS Somewhere in greater Hollywood, an agent is doing a power lunch with a studio executive. A few miles away, a star is shooting a climatic scene. In an office nearby, a producer is furiously writing an Emmy-winning script.

Thousands of miles and dozens of degrees Farenheit away in Glens Falls, cubicled workers are quietly pounding out reams of information about these stars, shows and producers. They toil at one of those nameless-cog jobs, devoid of glamour but in their way, they're as responsible for the overall health of the television industry as the latest pretty face. For almost four decades, this snowy Warren County city has been one of the capitals of the dry business of television listings. Today, Tribune Media Services provides newspapers, cable operators and their millions of readers and viewers with a detailed catalog of what's coming up on television.

What's at stake is viewer awareness, which is translated into ratings, which is in turn transformed into millions of dollars for the exploding roster of television networks. The system puts a spin on the old question about a tree falling in an empty forest: If a network presents a television show that nobody told Glens Falls about, did it really air?

"In today's world, with so many channels, you have to make it convenient for people to find out what is on," said Keith Marder, a former Times Union writer who's now director of corporate publicity for the WB network. "If (viewers) don't know it's on, they're not going to watch it."

#### The big one

Tribune Media Services, a conglomerate that in 2001 absorbed its neighbor and competitor TV Data, provides listings to more than 2,600 print outlets mostly newspapers such as the Times Union from New York City to Glendive, Mont., and composes the TV "grids" for 1,000 papers. Another 1,000 other electronic outlets, such as cable operators and Web sites, are also among its national and international customers. Think of the operation located in two Glens Falls buildings about five

minutes apart as a massive information clearinghouse that collects data from thousands of sources and distributes it to thousands of recipients. (Its biggest rival is **TV Guide.**)

The data comes from the largest network and the lowliest PBS affiliate in Elmira, bringing word of every sweeps-month miniseries, local-cable talk show or \$7.95 porn movie. The numbers are dizzying: 18,000 daily and weekly channel lineups and synopses from 17,000 sources, covering 4,000 cable systems. Tribune processes 120,000 listings updates each week.

Take an episode of the NBC drama "ER." About four weeks before it airs, Tribune is informed by the network that, yes, the program will air at 10 p.m. Thursday. A week later, the network reveals episode information; one of Tribune's staff of 126 data-input workers searches its massive database to see if the episode is a rerun. Finally, Tribune gets ancillary information such as guest stars. All is fed into the great maw.

"We update every day, every channel, up to the moment (shows) appear on the air," said Tribune's Brian J. Ward, who carries the weighty title of executive director of television information operations. "Then we post-verify (after a show airs)."

The aftermath of the Sept. 11 attacks a period during which millions of America's remained glued to the TV provided perhaps the greatest test to Tribune's elaborate system. The calamity occurred just as most of the shows in the 2001 fall season were set to premiere; almost all of them were displaced to make way for news coverage. Tribune was charged with keeping track of it all. "We did it on the fly," Ward said.

At the risk of gross understatement, the job is labor intensive. "There is a quite a bit of stress," said an eerily calm Charles Ives, a senior editor who's in charge of listings for the Big Three networks. "But once you get comfortable doing things, the stress lessens."

Why here?

The question is obvious: Why Glens Falls?

As Yogi Berra might have said, it's here because it's here.

In 1965, the daily TV listings in the Times Union barely covered a quarter of a page. There were four channels, and the listings compiled by the paper were generally limited to titles ("Bonanza," "Combat" and "Peyton Place" among them).

But businessman Jim West had an idea for a company that would compile listings from upstate television stations. Glens Falls, his summer home, seemed to be centrally located enough. TV Data was born.

The business expanded to cover stations nationwide as newspapers' need for

independently gathered television listings grew. With the advent of cable, four channels became 20, then 40, then 400 and more.

In the 1970s, TV Data spawned a spin-off company, Torrington TV Listings, that was purchased by the Chicago-based Tribune Co. in 1985. "We knew there would be a need for television listings beyond print," said Barbara Needleman, Tribune's vice president for entertainment.

Tribune and TV Data competed out of the same small city until Tribune bought out the rival in May 2001. The new single entity laid off 50 people 380 still work there and merged operations in the two existing buildings. (Ward shuttles between the two daily.)

But if that's how it got here, why does the reconstituted company stay? Wouldn't it make more sense to relocate to Los Angeles or New York, where the networks are?

"There is no great benefit to having it in upstate New York," Needleman said. "If you were to start a business, you wouldn't say, 'This has to be in Glens Falls, New York.'

But stay it will, company officials said. The company plans to relocate to a single building in the Glens Falls area when current leases run out toward the end of the decade. To hear Tribune tell it, this unlikely city is and will remain that vital television cog.

Inside the staff

You might expect Tribune to be an office filled with people like Jay Bobbin, a Tribune features writer (and local television and radio commentator) who is a deep repository of television arcana. In fact, most of the TMS staff are not big television viewers.

"You don't want to bring the work home with you," Ives said. Ward is the same way, although he admitted under duress that he's a sucker for "Fear Factor."

It's true: Anyone who wanders into the company's offices would have a hard time determining whether the job at hand is anything more than accounting or insurance.

"It is very quiet," Ward said. "It's a head-down, high-concentration effort."

FACTS:PLOTS THICKEN Tribune Media Services in Glens Falls processes 1.2 million pieces of data each month, which also is stored for future use.

Currently, the company has plot descriptions and other data for:

132,111 movies

441,165 shows (comprising 1,258,449 episodes)

6,772 sporting events \